

#### Baker Tilly Hong Kong Limited Transparency Report

Year ended 31 December 2022

Cynthia Lo Managing Director 31 March 2023

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#### **Glossary of Terms**



AFRC	Hong Kong Accounting and Financial Reporting Council
BTHK/Firm	Baker Tilly Hong Kong Limited
BTI	Baker Tilly International
CEO	Chief Executive Officer
Code of Ethics	Code of Ethics for Professional Accountants
EQCR	Engagement Quality Control Reviewer
EQR	Engagement Quality Reviewer
EU	European Union
НКІСРА	Hong Kong Institute of Certified Public Accountants
IAASB	International Auditing and Assurance Standards Board
IESBA	International Ethics Standards Board for Accountants
IFAC	The International Federation of Accountants
ISAs	International Standards on Auditing
ISQC/HKSQC	International/Hong Kong Standard on Quality Control
ISQM/HKSQM	International/Hong Kong Standard on Quality Management
PACM	Practice Assurance Compliance Manual
PIE	Public Interest Entity

Baker Tilly Hong Kong Limited is a member of the global network of Baker Tilly International Ltd., the members of which are separate and independent legal entities.

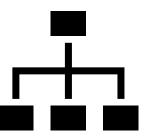
## Legal structure and ownership

#### Legal structure and ownership



BTHK is:

- a company incorporated in Hong Kong with limited liability, all of its shares are held by the directors of the company
- a corporate practice registered with the AFRC
- the Hong Kong member firm of BTI, one of the world's leading networks of independent accounting and business advisory firms



#### **Governance structure**

#### **Governance structure**



BTHK is governed by its executive directors, all of them are certified public accountants registered with the HKICPA and PIE auditors registered with the AFRC.

The day-to-day operations of BTHK are run by the directors within defined operation roles and responsibilities. Coordination and communication is ensured by monthly directors' meetings.



## Internal quality control/management system

#### **Practice Assurance Compliance Manual**



Our PACM provides guidance for our directors and staff to comply with the auditing standards and regulatory requirements applicable to our engagements, which include but not limited to HKSQC1/HKSQM1&2 issued by the HKICPA and ISQC1/ISQM1&2 issued by the IFAC. We believe that our quality control/management system is effective and able to meet applicable quality standards and regulations.

Our PACM covers the following eight aspects:

- 1) Firm's risk assessment process
- 2) Governance and leadership
- 3) Relevant ethical requirements
- 4) Acceptance and continuance of client relationships and specific engagements
- 5) Engagement performance
- 6) Resources
- 7) Information and communication
- 8) Monitoring and remediation process



#### Firm's risk assessment process



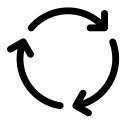
BTHK designs and implements a risk assessment process to:

- establish quality objectives;
- identify and assess quality risks, and
- design and implement responses to address those quality risks that have been identified

BTHK establishes policies and procedures that are designed to identify information that indicates that additional quality objectives need to be incorporated into the risk assessment process, or that additional or modified quality risks and responses are needed.

If such information is identified, BTHK considers the information and where appropriate:

- establish additional quality objectives or modify additional quality objectives that have previously been identified
- identify and assess additional quality risks, modify the quality risks or reassess the quality risks, or
- design and implement additional responses to the identified quality risks or modify existing responses



#### **Governance and leadership**



BTHK establishes a firm-wide culture, based on the recognition that a commitment to quality is essential in performing all engagements.

The firm's leadership is responsible and accountable for quality, and that their actions and behaviours should demonstrate their commitment to quality. As such the policies and procedures require the managing director of the firm to assume ultimate responsibility for the firm's systems of quality control/management, supported by the directors of the firm.

The culture of a commitment to quality is achieved and maintained by the communication of consistent messages on the importance of quality control/management.

With the assistance of the directors and Technical & Regulatory Department:

- Technical guidance, working paper templates and other technical support are regularly provided to staff
- Customised training programmes are delivered to staff
- Audit methodology manuals are always kept up-to-date
- An audit quality assurance and a non-audit quality assurance review programs are conducted annually



#### **Relevant ethical requirements**



BTHK has policies and procedures designed to provide it with reasonable assurance that the firm and its directors and staff comply with relevant ethical requirements contained in the Code of Ethics issued by IESBA & HKICPA, which include:

- Integrity to be straightforward and honest in all professional and business relationships
- Objectivity not to compromise professional or business judgments because of bias, conflict of interest or undue influence of others
- Professional competence and due care to attain and maintain professional knowledge and skill at the level required to ensure that a client or employing organisation receives competent professional service, based on current technical and professional standards and relevant legislation and act diligently and in accordance with applicable technical and professional standards
- Confidentiality to respect the confidentiality of information acquired as a result of professional and business relationships
- Professional behaviour to comply with relevant laws and regulations and avoid any conduct that the professional accountant knows or should know might discredit the profession



#### **Relevant ethical requirements (cont.)**



The firm and its directors and staff should be independent from the firm's clients such that the services provided will not be influenced or impaired. To achieve this, the following procedures have been implemented:

- Independence and conflicts of interest are considered when accepting new clients or existing clients
- Independence searches are performed in BTI's Independence Database
- Engagement team members are required to sign an independence declaration form when they are involved in the engagement
- Rotation of engagement directors is required for any long association of audit clients
- A list of the restricted entities, including PIEs, is maintained and available for directors and staff to access
- All directors and staff are required to provide an annual declaration stating that they have complied with the written policies and procedures on independence
- Technical and Regulatory Department should be consulted in case of any ethical issues
- Regular trainings on ethics and Independence are provided

BTHK also has appropriate and effective arrangements in place for dealing with and recording incidents which have, or may have, serious consequences for the integrity of the firm's activities.

Any non-compliance with the firm's policies and procedures is subject to disciplinary action.

#### Acceptance and continuance of client relationships **bakertilly** and specific engagements 天職國際

BTHK sets out policies and procedures to determine whether to accept a new client or a new engagement, or to continue with an existing client or an existing engagement. A set of risk graded acceptance and continuance documents are required to be completed by engagement teams to indicate the overall risk grade. The documents are then approved and signed by an engagement director. Additional approval is required by our client acceptance committee / technical committee based on the risk assessment.

Besides that, the assessment covers but not limited to the following points:

- Ensure that we are competent to proceed with the clients and engagements
- Ensure that we are independent to the clients and engagements
- Consider whether the activities of the clients and engagements are within our current experience
- Consider whether the clients and their beneficial owners are subject to Financial Sanctions and Terrorist Financing

If after accepting an appointment, we become aware of any facts which would have caused the firm to decline the appointment had information had been available earlier, the firm and the engagement director have to consider the professional and legal responsibilities and the possibility of withdrawing from the engagement or from both the engagement and client relationship.

#### **Engagement performance**



The management of the firm ensures that engagements should be carried out in accordance with all the applicable professional standards and requirements. The directors of the engagements have the ultimate responsibility for the direction, supervision and performance of the engagements in order to issue appropriate reports.

The followings are example responsibilities that the engagement team should possess to maintain the appropriate level of engagement performance:

- The team should have capabilities and competence to perform the engagement
- The team should comply with ethical and independence requirements
- The director and manager should supervise the team and review the audit documentation prepared by the team
- The director and manager should regularly discuss the issues and findings with the team at planning stage, execution stage and completion stage
- For any high-risk clients or PIEs, an EQCR/EQR, who is knowledgeable and competent in the applicable professional standards and requirements, is involved to be another independent director
- The team should seek advice from other professionals such as audit technical specialists and valuation specialists when necessary





BTHK has policies and procedures to ensure that it has sufficient resources to be able to perform its engagements in accordance with professional standards and applicable laws or regulations, and to enable the firm or engagement directors to issue reports that are appropriate in the circumstances.

These policies and procedures cover the following areas:

- Human resources
- Technological resources
- Intellectual resources
- Service providers



#### **Information and communication**



The firm's policies and procedures include communications of the followings to all engagement personnel:

- Individual's responsibility for implementing the firm's responses that form part of the system of quality control/management
- Changes to the system of quality control/management, to the extent that the changes are relevant to their responsibilities, and which enables personnel to take prompt and appropriate action in accordance with their responsibilities, and
- Information that is obtained as part of the firm's acceptance and continuance process that is relevant to engagement teams in planning and performing engagements

The means by which this information is communicated is determined by the firm, considering the nature and extent of the communication required. For example, an important update to the firm's policies and procedures is to be communicated via emails along with a copy of an updated document. Communication of more significant changes may take the form of a training course (whether online or face-to-face) or provision of technical guidance.



#### **Monitoring and remediation process**



The firm's policies and procedures include an ongoing consideration and evaluation of the system of quality control/management, including a periodic inspection of a selection of completed engagements and compliance with independence requirements. This monitoring process enables the firm to take appropriate action to respond to any identified deficiencies and ensure that they are remediated on a timely basis. Specifically, the firm conducts monitoring by means of:

- Completed cold file review
- Regulatory and/or network inspections
- Complaints and allegations
- Identified breaches of the firm's system of quality control/management
- Pronouncements made by regulatory bodies

The policies and procedures also sets out the firm's assessment of identifying deficiencies in the system of quality control/management and implementing appropriate remedial action.

On an annual basis, the individual assigned ultimate responsibility and accountability for the system of quality control/management shall evaluate the system of quality control/management, assisted by others as necessary.

## External monitoring of quality control/management

## External monitoring of quality control/management



BTHK is subject to external monitoring of quality control/management by the following stakeholders:

Stakeholders	Nature of monitoring	Date of last review
BTI	<ul> <li>Firm-wide quality control/management system</li> <li>Audit &amp; assurance engagements</li> </ul>	March 2021 (Review results not publicly available)
HKICPA	<ul> <li>Anti-money laundering and counter-terrorist financing</li> </ul>	April 2021 (Review results not publicly available)
AFRC	<ul> <li>Firm-wide quality control/management system</li> <li>Audit &amp; assurance engagements</li> </ul>	April 2022 (Review results not publicly available)



# Continuing professional development

#### **Continuing professional development**



BTHK have been certified by the HKICPA as an approved employer for training purposes and is committed to provide not less than 20 hours training programmes to every talented professional. The training department designs the curriculum of the training programmes based on the knowledge and skills which are required to be developed for our employees.

We adopt different training channels including i) in-house classroom training; ii) in-house online training; iii) external seminars and webinars to deliver the trainings. Moreover, the training are conducted by experienced training managers and directors.

Each participant is required to attend the trainings each year to improve their audit skills and their training records are maintained by the training department.

We believe that our professional staff are well-trained and are competent to perform their roles as auditors.



## Rotation of key audit directors and staff

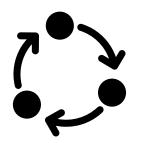
#### Rotation of key audit directors and staff



We believe that the rotation of key audit directors and staff is essential in order to mitigate the familiarity threats arising from the long association with our audit clients.

In relation to audits of PIEs, the following policies have been adopted in accordance with the Code of Ethics issued by the HKICPA and IESBA:

- The maximum number of years that all engagement directors, EQCRs/EQRs and other key audit directors can serve the clients before
  rotating off the engagement is seven years.
- The cooling-off period of the engagement directors, EQCRs/EQRs and other key audit directors is five years, three years and two years respectively.



## **Financial information**

#### **Financial information**



BTHK provides audit and assurance services. In addition, our affiliated companies provide the following professional services:

- Accounting service
- Corporate service
- Risk advisory service
- Tax service
- Valuation service
- Insolvency and restructuring service

An analysis for the year ended 31 December 2022 is as follows:

	Revenue (in %)
Audit and assurance service revenue from PIE clients	32
Audit and assurance service revenue from non-PIE clients	43
Non-audit and assurance service revenue	25



#### **Financial information (cont.)**



The remuneration of directors is determined based on their responsibilities and experience, their role in management of the corporate practice and the annual performance assessment.

The annual performance assessment covers audit quality, business development, leadership, people management, risk management and technical competence.



### **Public Interest Entities**

#### **Public Interest Entities**



BTHK is the auditor of the following PIEs on the Hong Kong Stock Exchange or elsewhere as at 31 December 2022:

- AB Builders Group Limited
- BabyTree Group
- Bar Pacific Group Holdings Limited
- Bison Finance Group Limited
- Bosa Technology Holdings Limited
- China Chengtong Development Group Limited
- China Demeter Financial Investments Limited
- China Financial Services Holdings Limited
- China High Speed Transmission Equipment Group Co., Ltd.
- China Netcom Technology Holdings Limited
- COFCO Joycome Foods Limited
- CPMC Holdings Limited
- Datang International Power Generation Co., Limited (Note)
- Deson Development International Holdings Limited

- Doyen International Holdings Limited
- ELL Environment Holdings Limited
- Fu Shek Financial Holdings Limited
- Fullshare Holdings Limited
- Golden Ponder Holdings Limited
- Gome Finance Technology Co., Ltd.
- Hing Lee (HK) Holdings Limited
- Hing Ming Holdings Limited
- hmvod Limited
- Hong Kong Education (Int'l) Investments Limited
- Huabang Technology Holdings Limited
- Huadian Power International Corporation Limited
- ITE (Holdings) Limited
- Kaisa Capital Investment Holdings Limited

Note: The PIE is also listed on the London Stock Exchange

#### **Public Interest Entities (cont.)**



BTHK is the auditor of the following PIEs on the Hong Kong Stock Exchange or elsewhere as at 31 December 2022:

- KOALA Financial Group Limited
- Kunming Dianchi Water Treatment Co., Ltd.
- Lai Si Enterprise Holding Limited
- Moiselle International Holdings Limited
- Most Kwai Chung Limited
- Novacon Technology Group Limited
- Pacific Legend Group Limited
- Pak Tak International Limited
- Pan Asia Data Holdings Inc.
- Poly Property Group Co., Limited
- Poly Property Services Co., Ltd.
- PPS International (Holdings) Limited
- Qinqin Foodstuffs Group (Cayman) Company Limited

- Sau San Tong Holdings Limited
- Sing Tao News Corporation Limited
- Sinic Holdings (Group) Company Limited
- Sinosoft Technology Group Limited
- Smart City Development Holdings Limited
- Smart Globe Holdings Limited
- Time Watch Investments Limited
- Vertical International Holdings Limited
- Weigang Environmental Technology Holding Group Limited
- Yues International Holdings Group Limited
- Yuk Wing Group Holdings Limited
- Zall Smart Commerce Group Ltd.

### **Baker Tilly International network**

#### **Baker Tilly International network**



#### **Description & legal structure**

BTI is one of the world's leading networks of independently owned and managed accountancy and business advisory firms united by a commitment to provide exceptional client service.

BTHK is an independent member of BTI, which is a company limited by guarantee registered in England and Wales. It is owned by its members, all of which hold an equal interest in the legal entity. The members, in the Annual General Meeting, are responsible for appointing the board of directors, approving the company's strategy and other matters such as making changes to the company's constitution.

BTI does not itself provide professional services, advice or opinions to clients but acts as a member services organisation operating from its Global Office in London. Client services are delivered regionally and nationally by a network of independent member firms in 145 jurisdictions.

Each member is a separate and independent legal entity. Each member is locally owned, operated and managed and is responsible for its own actions. No single member is responsible for the services or actions of another.

Although many members operate under the Baker Tilly name, there is no common ownership amongst the members.

More details on the global network can be found at <u>www.bakertilly.global</u>.



#### Management and governance

BTI operates with a board of directors consisting of the CEO, and directors drawn from independent members around the world. The board of directors appoints the CEO. It also formulates the strategy for BTI and approves the policies and procedures to govern and manage the network. On the recommendation of the CEO and regional advisory councils, the board is responsible for admitting new members and, on occasion, terminating membership.

The network operates geographically through four regions - North America; Latin America; Europe, Middle East and Africa; and Asia Pacific. Each region has a chairperson who chairs an advisory council made up of partners from members in that region. The chairperson's role includes the coordination and development of business between members, the recruitment of new members as necessary and the implementation of the regional strategy.

At a management level, the network is co-ordinated by the CEO. The CEO is responsible to the board and ultimately to the members for all matters relating to the management and leadership of the network.

The CEO is supported by a team at Global Office which supports members worldwide. Support includes international marketing and business development initiatives, technical development of the global audit tool and the co-ordination of a global secondment programme.



#### **Quality assurance**

BTI's members are expected to conduct all aspects of their business to the highest professional standards, to maintain integrity and to keep in good standing in their local business community.

They are required to comply with all national standards applicable to all aspects of their work. These include auditing, independence and any other standards issued in a member's country which impact on their work. They are also expected to comply with the International Code of Ethics (including International Independence Standards) issued by the IESBA and to carry out audits to standards that are at least compliant with ISAs issued by the IAASB.

Members are also required to comply with ISQC1/ISQM1&2 issued by IAASB. Each member is required to establish a system of internal quality control/management designed to provide it with reasonable assurance that the member and its personnel comply with professional standards and regulatory and legal requirements, and that reports issued by the member or engagement partner are appropriate in the circumstances.

Regular quality assurance reviews of all members are carried out by BTI, with members typically subject to a review at least once every three years.



#### Independence

Although BTI is a network, it is for each member to determine its position under the ethical codes which govern its work. Each member identifies those other members of the BTI network that must be considered in respect of independence.

Each member complies with their local code of ethics. Where no local code exists or where the local code is significantly less comprehensive than the International Code of Ethics for members are expected to comply with the Code of Ethics.

All members are required to include in their audit process a procedure that requires consideration of whether there are threats to independence resulting from work done for the client and any of its related companies by themselves or any other members of BTI. This includes discussion with the client of circumstances where any such threats may arise.

BTI provides an Independence Database to assist members in complying with this requirement. All members are required to maintain information on the Independence Database. The Independence Database:

- allows members to check for possible conflicts as part of their internal client acceptance procedures
- identifies all listed audit clients and related entities to be included on the Restricted Entity List

The Independence Database includes details of all clients which are members of a listed group for which any member of the network provides any service to any company within the listed group and all listed entities related to the clients.

Details are recorded for all instances where members provide audit services to listed entities. This information is then used to create the Restricted Entity List which shows all the listed audit clients for whom members act as auditors. Member firms should not hold a financial interest (for example, an investment) in any entity on the Restricted Entity List and should not provide non-audit services to those entity's without first consulting the audit team.



#### Audit firm and audit fee information in respect of EU members

As at 31 December 2022, the following independent member firms of the BTI network provided statutory audit services in the EU:

- Austria Pro Audito Wirtschaftsprüfung und Steuerberatung GmbH (see Appendix)
   Ir
- Belgium Baker Tilly Belgium
- Bulgaria TPA Audit OOD; Baker Tilly Klitou and Partners OOD (see Appendix)
- Croatia TPA Audit d.o.o. (see Appendix)
- Cyprus Baker Tilly Klitou & Partners Limited (see Appendix)
- Czech Republic TPA Audit, s.r.o. (see Appendix)
- Denmark Baker Tilly Denmark
- Estonia Baker Tilly Baltics OÜ
- Finland Baker Tilly Finland Oy
- France Strego Audit
- Germany Baker Tilly Holding GmbH
- Greece Baker Tilly Greece Auditors S.A.(see Appendix)
- Hungary TPA Control Könyvvizsgáló Kft. (see Appendix)

- Ireland Baker Tilly
- Italy Baker Tilly Revisa SpA
- Latvia Baker Tilly Baltics SA
- Lithuania UAB Scandinavian Accounting and Consulting
- Luxembourg Baker Tilly Audit & Assurance s.à r.l.
- Malta Baker Tilly Malta
- Netherlands Baker Tilly (Netherlands)
- Poland Baker Tilly TPA Sp. z o.o. (see Appendix)
- Portugal Baker Tilly PG & Associados, SROC, LDA
- Romania TPA Audit Advisory S.R.L.; Baker Tilly Klitou and Partners SRL (see Appendix)
- Slovakia TPA Audit, s.r.o. (see Appendix)
- Spain Baker Tilly Iberia (see Appendix)
- Sweden Baker Tilly Sweden (see Appendix)

The total statutory audit fees for EU members for the period is approximately €197 million.

## **Appendix: European Union entities**

#### Appendix



Network	EU statutory audit members		
Pro Audito Wirtschaftsprüfung und Steuerberatung GmbH	<ul> <li>AuditConsultAustria Wirtschaftsprüfung und Unternehmensberatung GmbH (Austria)</li> </ul>	<ul> <li>Pro Audito Wirtschaftsprüfung und Steuerberatung GmbH (Austria)</li> </ul>	<ul> <li>Pro Revisio Wirtschaftsprüfung und Steuerberatung GmbH (Austria)</li> </ul>
TPA Group	<ul> <li>TPA Audit OOD (Bulgaria)</li> <li>TPA Audit d.o.o. (Croatia)</li> <li>TPA Audit, s.r.o. (Czech Republic)</li> </ul>	<ul> <li>TPA Control Könyvvizsgáló Kft. (Hungary)</li> <li>Baker Tilly TPA Sp. z o.o. (Poland)</li> <li>TPA Audit Advisory S.R.L. (Romania)</li> </ul>	<ul> <li>TPA Transilvania Advisory S.R.L. (Romania)</li> <li>TPA Transilvania Contax S.R.L. (Romania)</li> <li>TPA Audit, s.r.o. (Slovakia)</li> </ul>
Baker Tilly Klitou & Partners Limited	<ul> <li>Baker Tilly Klitou and Partners Limited (Cyprus)</li> <li>Baker Tilly Klitou and Partners (Limassol) Limited (Cyprus)</li> </ul>	<ul> <li>Baker Tilly Klitou and Partners OOD (Bulgaria)</li> <li>Baker Tilly Greece Auditors S.A.(Greece)</li> </ul>	<ul> <li>Baker Tilly Klitou and Partners SRL (Romania)</li> </ul>

#### **Appendix (cont.)**



Network	EU statutory audit members		
Baker Tilly Iberia	<ul> <li>Atenea Auditores, S.L.</li> <li>Audiaxis Auditores, S.L.P</li> <li>Esponera Auditores, S.L</li> </ul>	<ul> <li>Auditabe Auditores &amp; Consultaores, S.L.</li> <li>Baker Tilly A&amp;C, S.L.P.</li> </ul>	<ul> <li>Baker Tilly Audit Mediterráneo, S.L.P.</li> <li>Castellà Auditors, S.L.P.</li> </ul>
Baker Tilly Sweden	<ul> <li>Baker Tilly Ahlgren &amp; Co</li> <li>Baker Tilly Asplunds AB</li> <li>Baker Tilly EMK KB</li> <li>Baker Tilly Halmstad KB</li> <li>Baker Tilly Helsingborg KB</li> <li>Baker Tilly Jönköping</li> <li>Baker Tilly Karnan</li> <li>Baker Tilly MLT KB</li> <li>Baker Tilly Mapema AB</li> <li>Baker Tilly Saxos KB</li> <li>Baker Tilly SEK AB</li> <li>Baker Tilly Stint AB</li> </ul>	<ul> <li>Baker Tilly Stockholm KB</li> <li>Baker Tilly Strömstad AB</li> <li>Baker Tilly Swedrev</li> <li>Baker Tilly Sydost AB</li> <li>Baker Tilly Umeå AB</li> <li>Baker Tilly Örebro AB</li> <li>Baker Tilly Östra Värmland AB</li> <li>Adsum Revisorer och Företagskonsulter AB</li> <li>Edlings Revisionsbyrå KB</li> <li>Ernströms Revisionsbyrå, AB</li> <li>Thorell Revision AB</li> <li>Ahnell &amp; Partner Revisionsbyrå</li> </ul>	<ul> <li>Aktiv Revision I Gavle AB</li> <li>GA Revision Mariestad AB</li> <li>Guide Revision AB</li> <li>Luminor Revision</li> <li>M. Sandbergs Redovisning &amp; Revision AB</li> <li>Mora Revisionsbyrå AB</li> <li>Revisorshuset I Uppsala AB</li> <li>Radek KB</li> <li>Solid Revision</li> <li>Sporrong &amp; Eriksson Revisionsbyrå AB</li> <li>YW Revision AB</li> </ul>

#### **Contact us**



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Baker Tilly Hong Kong Limited is a full-service accounting and advisory firm that offers industry specialised services in assurance, tax and advisory. At Baker Tilly, we are ready now, for tomorrow's challenges. We believe in the power of great relationships. We lead and listen for great conversations. We channel change into progress for great futures.

#### Disclaimers

Baker Tilly Hong Kong Limited, trading as Baker Tilly Hong Kong, is an independent member of Baker Tilly International. Baker Tilly International Limited is an English company. Baker Tilly International provides no professional services to clients. Each member firm is a separate and independent legal entity and describes itself as such. Baker Tilly Hong Kong is not Baker Tilly International's agent and does not have the authority to bind Baker Tilly International or act on Baker Tilly International's behalf. None of Baker Tilly International, Baker Tilly Hong Kong nor any of the other member firms of Baker Tilly International has any liability for each other's acts or omissions. The name Baker Tilly and its associated logo is used under licence from Baker Tilly International Limited.